

# ZAGOTAVLJANJE KAKOVOSTI

## UČNI NAČRT PREDMETA/COURSE SYLLABUS

**Predmet:** Zagotavljanje kakovosti

**Course title:** QUALITY ASSURANCE

**Članica nosilka/UL**

**Member:** UL FS

**Študijski programi in stopnja**

**Študijska smer**

**Letnik**

**Semestri**

**Izbirnost**

Strojništvo - projektno aplikativni program, prva stopnja, visokošolski strokovni

Proizvodne tehnologije (smer)

3. letnik

1. semestri

obvezni

**Univerzitetna koda predmeta/University course code:**

0563511

**Koda učne enote na članici/UL Member course code:**

3060-V

**Predavanja/Lectures**

**Seminar/Seminar**

**Vaje/Tutorials**

**Klinične vaje/Clinical tutorials**

**Druge oblike študija/Other forms of study**

**Samostojno delo/Individual student work**

**ECTS**

30

30

40

4

**Nosilec predmeta/Lecturer:**

Davorin Kramar

**Vrsta predmeta/Course type:**

Izbirni strokovni predmet /Elective specialised course

**Jeziki/Languages:**

Predavanja/Lectures:

Slovenščina

Vaje/Tutorial:

Slovenščina

**Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti:**

**Prerequisites:**

Izpolnjevanje pogojev za vpis v Visokošolski strokovni študijski program I. stopnje Strojništvo - Projektno aplikativni program.	Meeting the enrollment conditions for the MECHANICAL ENGINEERING - Project Oriented Applied Programme.
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## Vsebina:

1. Predavanje: Uvod v kakovost
  - kultura kakovosti
  - definicije kakovosti
  - 8 determinant kakovosti izdelka
  - 5 determinant kakovosti storitve
  - zgodovina kontrole kakovosti
2. Predavanje: Pet stebrov kakovosti
  - fokus na kupca/stranko
  - vključenost vseh zaposlenih
  - meritve
  - sistemski podpora
  - stalne izboljšave
3. Predavanje: Merjenje in kalibriranje za zagotavljanje kakovosti
  - pomen merjenja za kakovost izdelka
  - meritve v proizvodnji
  - sodobne merilne naprave/metode za kontrolo kakovosti
  - 3-koordinatni merilni stroj (CMM)
  - 3D skeniranje
  - multi-fokusni 3D mikroskop
4. Predavanje: Orodja kakovosti I
  - namen uporabe orodij, problemi pri uvedbi
  - delitev orodij v skladu z metodologijo DMAIC (Define, Measure, Analyze, Improve, Control)
  - orodja za zbiranje/definiranje podatkov (diagram poteka, IPO diagram,...)
  - orodja za merjenje (kontrolni list, histogram, Pareto diagram, ...)
5. Predavanje: Orodja kakovosti II
  - orodja za analizo (SWOT analiza, 5xzakaj, korelacijski diagram, analiza JE/NI, ...)
  - orodja za izboljšanje (SMED, 5S, viharjenje možganov, večkratno glasovanje,...)
  - orodja za kontrolu (Gantt diagram, PDCA krog, Radar diagram, kontrolne karte, ...)
6. Predavanje: Metode reševanja

## Content (Syllabus outline):

1. Lecture: Introduction to quality
  - a culture of quality
  - definitions of quality
  - 8 determinants of product quality
  - 5 determinants of service quality
  - quality control history
2. Lecture: Five pillars of quality
  - focus on customer / customer
  - involvement of all employees
  - measurements
  - system support
  - continuous improvements
3. Lecture: Measurement and calibration for quality assurance
  - the importance of measurement for product quality
  - measurements in production
  - modern measuring instruments / methods for quality control
  - 3-coordinate measuring machine (CMM)
  - 3D scanning
  - multi-focus 3D microscope
4. Lecture: Quality Tools I
  - purpose of use of tools, problems with implementation
  - splitting of tools according to the DMAIC methodology (Define, Measure, Analyzes, Improve, Control)
  - Data collection / definition tools (flowchart, IPO diagram, ...)
  - measuring tools (checklist, histogram, Pareto diagram, ...)
5. Lecture: Quality Tools II
  - analysis tools (SWOT analysis, 5x why, correlation diagram, YES/NO analysis, ...)
  - enhancement tools (SMED, 5S, brainstorming, multiple voting, ...)
  - control tools (Gantt diagram, PDCA circuit, Radar diagram, control charts, ...)

<p>problemov v skupini</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> izbira tima in timsko delo</li> <li><input type="checkbox"/> reševanje problema</li> <li><input type="checkbox"/> orodja timskega dela / tehnike kreativnega razmišljanja</li> <li><input type="checkbox"/> za identifikacijo in razumevanje problema</li> <li><input type="checkbox"/> za analizo problema</li> <li><input type="checkbox"/> Proces reševanja problema (metoda 8D)</li> </ul>	<p>6. Lecture: Team problem solving methods</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> team selection and teamwork</li> <li><input type="checkbox"/> solving the problem</li> <li><input type="checkbox"/> teamwork tools / creative thinking techniques</li> <li><input type="checkbox"/> to identify and understand the problem</li> <li><input type="checkbox"/> to analyze the problem</li> <li><input type="checkbox"/> Problem solving process (8D method)</li> </ul>
<p>7. Predavanje: Stroški kakovosti (CoQ)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> definicija stroškov kakovosti</li> <li><input type="checkbox"/> vrste stroškov kakovosti</li> <li><input type="checkbox"/> razlike med kakovostjo izdelka in kakovostjo storitev</li> <li><input type="checkbox"/> izgube v proizvodnji</li> </ul>	<p>7. Lecture: Cost of quality (CoQ)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> definition of quality costs</li> <li><input type="checkbox"/> types of quality costs</li> <li><input type="checkbox"/> differences between product and service quality</li> <li><input type="checkbox"/> production losses</li> </ul>
<p>8. Predavanje: Standardizacija v kakovosti</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> uvod v standardizacijo</li> <li><input type="checkbox"/> ISO 9001:2015; Sistem vodenja kakovosti</li> <li><input type="checkbox"/> ISO 14001:2015; Sistem ravnanja z okoljem</li> <li><input type="checkbox"/> ISO 45001:2018; Sistem vodenja varnosti in zdravja pri delu (ex. OHSAS 18001)</li> <li><input type="checkbox"/> integrirani sistemi kakovosti</li> </ul>	<p>8. Lecture: Standardization in quality</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> introduction to standardization</li> <li><input type="checkbox"/> ISO 9001: 2015; Quality management system</li> <li><input type="checkbox"/> ISO 14001: 2015; Environmental management system</li> <li><input type="checkbox"/> ISO 45001: 2018; Occupational Health and Safety Management Systems (ex. OHSAS 18001)</li> <li><input type="checkbox"/> integrated quality systems</li> </ul>
<p>9. Predavanje: Sistemi vodenja kakovosti v avtomobilski industriji</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> pregled standardov (IATF 16949:2016 (ex. ISO/TS 16949:2009), VDA 6.3/6.5, Toyota way,...)</li> <li><input type="checkbox"/> implementacija IATF 16949:2016</li> <li><input type="checkbox"/> dobavitelj (tier 1, tier 2) in proizvajalec originalne opreme (OEM)</li> </ul>	<p>9. Lecture: Quality management systems in the automotive industry</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> review of standards (IATF 16949: 2016 (ex. ISO / TS 16949: 2009), VDA 6.3/6.5, Toyota way, ...)</li> <li><input type="checkbox"/> implementation of IATF 16949: 2016</li> <li><input type="checkbox"/> Supplier (tier 1, tier 2) and OEM (OEM)</li> </ul>
<p>10. Predavanje: Kontrola variacij v procesu (QVC)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> kakovost in variacije</li> <li><input type="checkbox"/> robustnost in variabilnost ter zanesljivost</li> <li><input type="checkbox"/> analiza izdelka in procesa</li> <li><input type="checkbox"/> stabilnost, sposobnost procesa</li> <li><input type="checkbox"/> osnove DOE</li> </ul>	<p>10. Lecture: Process Variation Control (QVC)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> quality and variation</li> <li><input type="checkbox"/> robustness and variability and reliability</li> <li><input type="checkbox"/> product and process analysis</li> <li><input type="checkbox"/> stability, process capability</li> <li><input type="checkbox"/> DOE basics</li> </ul>
<p>11. Predavanje: Statistični nadzor procesa (SPC)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> uvod v statistični nadzor kakovosti (SQC) in procesa (SPC)</li> <li><input type="checkbox"/> opisna statistika</li> <li><input type="checkbox"/> kontrolne karte za atributte in variable</li> </ul>	<p>11. Lecture: Statistical Process Control (SPC)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> introduction to statistical quality (SQC) and process (SPC) control</li> <li><input type="checkbox"/> descriptive statistics</li> <li><input type="checkbox"/> control charts for attributes in variables</li> <li><input type="checkbox"/> acceptance sampling</li> </ul>

<ul style="list-style-type: none"> <li><input type="checkbox"/> prevzemno vzorčenje</li> <li>12. Predavanje: Analiza merilnih sistemov (MSA)           <ul style="list-style-type: none"> <li><input type="checkbox"/> uporaba, opis, omejitve, postopek</li> <li><input type="checkbox"/> lokacijska, širinska in sistemski odstopanja</li> <li><input type="checkbox"/> statistične lastnosti merilnih sistemov</li> <li><input type="checkbox"/> študija merilnega sistema</li> </ul> </li> <li>13. Predavanje: Analiza možnih napak in njihovih posledic (FMEA)           <ul style="list-style-type: none"> <li><input type="checkbox"/> ocena tveganja</li> <li><input type="checkbox"/> stopnja pomembnosti napake (Risk Priority Number - RPN)</li> <li><input type="checkbox"/> FMEA proizvoda / konstrukcije (DFMEA)</li> <li><input type="checkbox"/> FMEA procesa (PFMEA)</li> <li><input type="checkbox"/> FMEA ekologije (EFMEA)</li> </ul> </li> <li>14. Predavanje: Odgovornost za izdelke z napako           <ul style="list-style-type: none"> <li><input type="checkbox"/> razvoj področja odgovornosti</li> <li><input type="checkbox"/> garancija</li> <li><input type="checkbox"/> direktiva 2006/42/ES</li> <li><input type="checkbox"/> CE znak</li> </ul> </li> <li>15. Predavanje: Uporaba in nadgradnja akademskega znanja v praksi (predavanje iz prakse)</li> </ul>	<ul style="list-style-type: none"> <li>12. Lecture: Measurement System Analysis (MSA)           <ul style="list-style-type: none"> <li><input type="checkbox"/> use, description, restrictions, process</li> <li><input type="checkbox"/> location, latitude and systematic deviations</li> <li><input type="checkbox"/> the statistical characteristics of the measurement systems</li> <li><input type="checkbox"/> study of the measurement system</li> </ul> </li> <li>13. Lecture: Analysis of possible errors and their consequences (FMEA)           <ul style="list-style-type: none"> <li><input type="checkbox"/> risk assessment</li> <li><input type="checkbox"/> Risk Priority Number (RPN)</li> <li><input type="checkbox"/> FMEA Product / Construction (DFMEA)</li> <li><input type="checkbox"/> FMEA Process (PFMEA)</li> <li><input type="checkbox"/> FMEA Ecology (EFMEA)</li> </ul> </li> <li>14. Lecture: Liability for defective products           <ul style="list-style-type: none"> <li><input type="checkbox"/> developing the area of responsibility</li> <li><input type="checkbox"/> guarantee</li> <li><input type="checkbox"/> Directive 2006/42 / EC</li> <li><input type="checkbox"/> CE mark</li> </ul> </li> <li>15. Lecture: Use and upgrade of academic knowledge in practice (lecture from practice)</li> </ul>
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### Temeljna literatura in viri/Readings:

- R. Basu: Implementing Quality – A Practical Guide to Tools and Techniques, Thomson Learning, London, 2004
- R. Dan Reid, Nada R. Sanders-Operations Management; 2012 Wiley
- J. Marolt, B. Gomiček: Management kakovosti, Moderna organizacija, Kranj, 2005
- Montgomery D. C.: Introduction to statistical quality control, Seventh ed. Arizona State University 2011, John Wiley& Sons, Inc.

### Cilji in kompetence:

- Cilji:
- spozнати основна орудја кakovости и технике статистичнога надзора процеса (SPC)
- spozнати подручје мерења и калибрiranja тер методу за анализу мерилних системов (MSA)
- spozнати stroške kakovosti

### Objectives and competences:

- Goals:
1. Learn the basic quality tools and techniques of statistical process control (SPC)
  2. Know the field of measurement and calibration and the method of analysis of measurement systems (MSA)
  3. Know the cost of quality
  4. Learn about quality standardization

<p>spoznati standardizacijo na področju kakovosti s poudarkom na avtomobilski industriji</p> <p>spoznati metode reševanja problemov v skupini</p> <p>Kompetence:</p> <p>S1-PAP, S6-PAP, S9-PAP, P3-PAP, P7-PAP: uporaba osnovnih orodij in tehnik zagotavljanja kakovosti v vseh fazah nastanka proizvoda/storitve.</p> <p>S2-PAP, S6-PAP, S9-PAP, P3-PAP: prepoznavanje kakovosti na različnih področjih strojništva – načrtovanje proizvodov, energetskih naprav in sistemov, izdelovalnih tehnologij, nadzora procesov, meritev.</p> <p>S2-PAP, S6-PAP, S9-PAP, P3-PAP, P6-PAP: sposobnost analize stroškov kakovosti.</p> <p>S2-PAP, S6-PAP, S9-PAP, P3-PAP, P5-PAP: sposobnost uporabe standardov in standardizacije v povezavi s kakovostjo, okoljem ter varnostjo in zdravjem in implementacija v avtomobilski industriji.</p> <p>S2-PAP, S6-PAP, S9-PAP, P3-PAP: sposobnost reševanja problemov v skupini in uporaba orodij in tehnik kreativnega razmišljanja.</p>	<p>with a focus on the automotive industry</p> <p>5. Learn the methods of group problem solving</p> <p>Competences:</p> <p>1. S1-PAP, S6-PAP, S9-PAP, P3-PAP, P7-PAP: use of basic tools and quality assurance techniques at all stages of product/service creation.</p> <p>2. S2-PAP, S6-PAP, S9-PAP, P3-PAP: recognition of quality in various fields of mechanical engineering - design of products, energy devices and systems, manufacturing technologies, process control, measurements.</p> <p>3. S2-PAP, S6-PAP, S9-PAP, P3-PAP, P6-PAP: the ability to analyze cost of quality.</p> <p>4. S2-PAP, S6-PAP, S9-PAP, P3-PAP, P5-PAP: ability to apply standards and standardization in relation to quality, environment, safety and health, and its implementation in the automotive industry.</p> <p>5. S2-PAP, S6-PAP, S9-PAP, P3-PAP: ability to solve group problems and use tools and techniques of creative thinking.</p>
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### Predvideni študijski rezultati:

<p>Znanja:</p> <p>Z1: Poglobljeno strokovno teoretično in praktično znanje s področja zagotavljanja kakovosti, ki vključuje različne vidike kakovosti, sisteme vodenja kakovosti kot tudi primerna orodja in tehnike za dosego zahtevanih ciljev.</p> <p>Spretnosti:</p> <p>S1.1 Izvajanje analize izvora in reševanja problemov, ki vključujejo uporabo metodoloških orodij.</p> <p>S1.3 Diagnosticiranje in reševanje problemov v različnih specifičnih delovnih okoljih, povezanih z</p>
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### Intended learning outcomes:

<p>Knowledge:</p> <p>Z1: In-depth professional theoretical and practical knowledge in the field of quality assurance, incorporating various aspects of quality, quality management systems as well as appropriate tools and techniques to achieve the required objectives.</p> <p>Skills:</p> <p>S1.1 Perform problem source analysis and solving involving the use of methodological tools.</p> <p>S1.3 Diagnosis and problem solving in various specific work environments related to quality assurance.</p>
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zagotavljanjem kakovosti.

### **Metode poučevanja in učenja:**

P1 Avditorska predavanja z reševanjem izbranih - za področje značilnih - teoretičnih in praktično uporabnih primerov.  
 P4 Laboratorijske vaje z namenskimi didaktičnimi pripomočki (merilni instrumenti in računalniško podprtia orodja za analizo)  
 P5 Uporaba študijskega gradiva v obliki knjig in skripta in e-verzije predstavitev predavanj.  
 P7 Študij literature in razprava  
 P9 Skupinsko delo – viharjenje možganov  
 P10 Uporaba anket v realnem času

### **Learning and teaching methods:**

P1 Lectures by solving selected - typical for study area - theoretical and practical examples.  
 P4 Laboratory exercises with dedicated teaching aids (measuring instruments and computer-aided analysis tools)  
 P5 Use of study materials in the form of books and scripts and e-versions of lecture presentation.  
 P7 Literature studies and discussion  
 P9 Teamwork - Brainstorming  
 P10 Use real-time surveys

### **Načini ocenjevanja:**

### **Delež/ Weight**

### **Assessment:**

Teoretične vsebine (predavanja).	50,00 %	Theoretical content (lectures).
Samostojno delo na vajah	20,00 %	Independent work in exercises
Delo na laboratorijskih vajah (vključno s poročili).	30,00 %	Laboratory work (including reports).

### **Reference nosilca/Lecturer's references:**

Davorin Kramar:

ZIVKOVIC, Srdjan, ČERČE, Luka, KOSTIC, Julija, MAJSTROVIC, Vidosav, **KRAMAR, Davorin**. Reverse engineering of turbine blades Kaplan's type for small hydroelectric power station. V: MORONI, Giovanni (ur.), PETRÒ, Stefano (ur.). The 15th CIRP Conference on Computer Aided Tolerancing, CIRP CAT 2018, 11-13 June 2018, Milan, Italy, 15th CIRP Conference on Computer Aided Tolerancing, CIRP CAT 2018, 11-13 June 2018, Milan, Italy, (Procedia CIRP, ISSN 2212-8271, Vol. 75). [Amsterdam etc.]: Elsevier. 2018, vol. 75, f. 379-384, ilustr. doi: 10.1016/j.procir.2018.04.037. [COBISS.SI-ID 16209435]

VUJOVIĆ, Aleksandar, JOVANOVIĆ, Jelena, KRIVOKAPIĆ, Zdravko, PEKOVIĆ, Sanja, SOKOVIĆ, Mirko, **KRAMAR, Davorin**. The relationship between innovations and quality management system. Tehnički vjesnik, ISSN 1330-3651, 2017, vol. 24, no. 2, str. 551-556, ilustr. doi: 10.17559/TV-20150528100824. [COBISS.SI-ID 15481371]

ENIKO, Peter, SOKOVIĆ, Mirko, **KRAMAR, Davorin**. Influence of non-productive operations on product quality. Strojniški vestnik, ISSN 0039-2480, Mar. 2016, vol.

62, no. 3, str. 197-204, SI 29, ilustr., doi: 10.5545/sv-jme.2015.3109. [COBISS.SI-ID 14547227]

ENIKO, Peter, SOKOVIĆ, Mirko, **KRAMAR, Davorin**. Using quality tools for process development and improvement : case study on cylinder manufacturing. Advanced quality, ISSN 2217-8155. [Tisk. izd.], 2016, vol. 44, nr. 1, str. 27-32, ilustr. [COBISS.SI-ID 14679323]

ENIKO, Peter, PLESEC, Božo, SOKOVIĆ, Mirko, **KRAMAR, Davorin**. Multicriteria optimization of cilinder manufacturing using quality tools. V: MAJSTOROVIĆ, Vidosav D. (ur.). Proceedings, the 8th International Working Conference Total Quality Management - Advancedand Intelligent Approaches, 1st-5th June 2015 Belgrade. 2015, str. 347-360, ilustr. [COBISS.SI-ID 14034459]